DRIVING VALUE FOR MEMBERS THROUGH STRONG LEADERSHIP THAT STRENGTHENS CANADA’S FOREST PRODUCTS SECTOR
About FPAC

FPAC provides a voice for Canada’s wood, pulp, and paper producers nationally and internationally in government, trade, and environmental affairs.

The industry is one of Canada’s largest employers, operating in over 600 forest-dependent communities from coast to coast, directly employing 230,000 Canadians, while generating $73.6 billion in economic activity.

Canada’s forest products industry has the best environmental reputation in the world according to a January 2018 Leger survey of international customers. By embracing strong environmental standards and helping to build a green economy, Canada has become known as a trusted source of legal and sustainable forest products. But the industry is not standing still, and it will continue to show leadership on critical environmental issues such as climate change.

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Industry's operating environment supports growth and competitiveness based on industry's position as an environmental leader.

Decision-makers recognize the forest products industry as an innovative economic driver for Canada.

FPAC demonstrates management excellence and continuous improvement in its operations.

Stakeholders recognize FPAC for providing the best available, up-to-date, and relevant data on the forest products sector.
On behalf of the Forest Products Association of Canada Board of Directors, I want to thank the FPAC staff and the volunteers across our network of member companies for your hard work during what has been one of the most challenging years we have ever seen in Canadian forestry.

The ongoing softwood lumber dispute, combined with market headwinds and fibre challenges, has made 2019 one of the most difficult I have ever witnessed during my career in the industry. I am hopeful that we will see some brighter times in 2020.

It is during these difficult times that we need FPAC more than ever.

Despite the industry downturn, I am proud of how FPAC has continued to champion the green credentials of our sector — positioning Canada’s forest products sector and its workers as being a key part of the solution in the fight against climate change. People in Ottawa and across the country have taken notice of the power of Canada’s forests and forest products as we transition to a lower-carbon economy and work to reduce our collective reliance on single-use plastics.

Our ability to maximize this opportunity will only be possible if the federal government continues to work with us to accelerate innovation, grow new markets, and ensure predictable and sustainable access to the land base.

In Budget 2019, FPAC helped secure over $250 million in partnership dollars for innovation, export market development, and to advance Indigenous forestry initiatives — critical investments to create opportunities for our sector and its people.

In our forests, pest infestations and wildfires have damaged our timber supply, especially in British Columbia. This is a call to action that is forcing us to think more about how governments, communities, and industry must manage differently for worsening fire patterns. The first-ever forest fire symposium co-hosted by FPAC and Natural Resources Canada in Edmonton this year was a tremendous opportunity to bring experts together to talk about how we can better mitigate risks and adapt in our dynamic and changing forests. It is important work that must continue.

As we look to 2020, I am so pleased to see a couple of new member companies joining the FPAC family — Alberta Newsprint Company and Domtar are great additions to our growing membership.

At FPAC, we take pride in being laser-focused on our priorities and driving value for member investment. That is how we have grown the membership base, strengthened the FPAC brand, and delivered the results you will read about in this Annual Report to Members — results for our membership, Canada’s forestry workers, and the communities we operate in.

As I make way for Kevin Edgson of EACOM Timber Corporation to assume the role of Chair of the FPAC Board of Directors for 2020–2021, I thank you all for your support again this year.

This year showed us that despite our challenges, we can still do great things when we work together.

Brad Thorlakson
Chair
FPAC Board of Directors
Market headwinds and cost pressures, combined with the devastating fallout of pest and fire outbreaks, created a perfect storm for Canada’s forest products sector and forestry communities in 2019.

While we at Forest Products Association of Canada have been working to support affected families and communities during this difficult time, we have also continued to push forward and present solutions to a number of priorities that top the list of the Trudeau government’s agenda — fighting climate change, reducing our reliance on single-use plastics, strengthening opportunities for middle-class families, and advancing effective conservation.

We achieved some great things together in 2019, and I invite you to read through this Annual Report to Members to see how FPAC has made a difference for the people and communities we serve. Much of our work was enabled by our industry’s innovative workforce and our commitment to sustainability and strong environmental performance.

The power that forests and forest products provide in fighting climate change is known the world over. Natural Resources Canada’s State of the Forests Report 2018 confirms that sustainably harvesting trees to turn them into long-lived carbon-storing wood products, and replanting younger seedlings, provides a carbon sink of 20 million tonnes. As with all living things, trees have a natural life cycle. Across Canada’s boreal forest, they live only for 80–100 years, at which time they are susceptible to pests, fire, or simply falling over. Healthy, young, regenerating forests store more carbon per unit area than almost any other type of land cover.

On the products side, we’ve seen a surge in the move to use wood in building construction to replace more environmentally harmful products like cement and make our cities and towns greener. Wood waste leftover at our sawmills is being turned into products that people want and need, from toilet paper to bio-adhesives to biofuels. This wood waste can also be used to make more sustainable packaging materials, as Canada develops a plan to reduce single-use plastics.

FPAC and our members have a tremendous opportunity to do even more to build a cleaner and greener Canada.

I am proud of the work our team has done this year under some challenging circumstances. I am equally grateful that the support we have received from our members has never been better.

On behalf of our team at FPAC — thank you. Here’s to great things in 2020!

Derek Nighbor
President and CEO
FPAC
Kate Lindsay, FPAC Vice President, Sustainability and Environmental Partnerships presented at the Association of B.C. Forest Professionals Conference and General Meeting–February 6-8

Bob Larocque, Senior Vice President, FPAC presented at the Forest Nova Scotia Annual General Meeting–January 29

Derek Nighbor, President and CEO, FPAC introducing Spotlight on Technology at the COFI Conference–April 4

FPAC hosted #TakeYourPlace Breakfast–April 17

FPAC hosted its 2nd Annual Awards of Excellence Luncheon–May 9

EACOM’s 100th Anniversary–May 31
Habitat for Humanity Indigenous Youth Build Program—August 7

Derek visits Algonquin Forestry Authority (AFA)—July 24

FPAC joined Millar Western to celebrate 100 years—August 27

FPAC thanked parliamentary intern Robyn Otto for her work at FPAC—November 8

2nd Conference of the Chair in education leadership in Indigenous forestry on the theme of “Common approaches is common sense”
Recovery Strategy for Woodland Caribou
FPAC provided comments on the proposed amendments to the federal government’s Recovery Strategy for Woodland Caribou, Boreal Population, specifically on the identification of critical habitat, and identified other areas within the recovery strategy that should receive attention as well.

FPAC supports science-based approaches for caribou recovery
Woodland caribou continues to be a priority species for all of us, and FPAC has been closely monitoring Section 11 conservation agreements under the Species at Risk Act (SARA) and providing comments during consultation periods. FPAC, in collaboration with our provincial association partners, has provided comments for draft agreements in British Columbia, Alberta, and Saskatchewan. These agreements are intended to codify measures for the protection and recovery of caribou.

FPAC continued to share details about the forest industry’s direct and indirect efforts toward caribou recovery. The forest sector’s work to support caribou was clearly acknowledged in the federal government’s progress report on caribou recovery: “These efforts include work by industry sectors to advance caribou recovery research, implement habitat restoration, and reduce disturbance footprints.”

FPAC also continued to organize monthly conference calls to update members on recent developments in the work to support caribou.
FPAC members actively supported 26 caribou projects and initiatives across Canada. FPAC is advancing collaborative caribou and multi-species management planning across the country.
SPECIES AT RISK —
COLLABORATION AND PLANS

Collaboration focused on solutions for species at risk
FPAC focused on demonstrating multi-species and place-based approaches to help inform decision-making at the federal level. For example, FPAC is supporting a collaborative project in northwestern Ontario to develop a multi-species approach to conserve species at risk, including woodland caribou.

This approach balances habitat needs for species at risk and species of cultural significance while considering the impacts of climate change. FPAC has also supported the development of a multi-indicator planning tool to find optimal solutions based on regional science and traditional ecological knowledge.

Forest Industry Species At Risk Roundtable
Led by FPAC, the SARAC Roundtable, which includes FPAC members and our provincial association partners, is a collection of forest industry experts across Canada with knowledge of species at risk and implementation of the Species at Risk Act. FPAC hosted two face-to-face roundtable meetings in 2019. At the most recent meeting, the Canadian Wildlife Service was invited to discuss the Pan-Canadian Approach to Transforming Species at Risk Conservation in Canada.
As a member of the federal government’s Species at Risk Advisory Committee, FPAC is co-leading a working group to transform species conservation. FPAC submitted comments on proposed amendments to two recovery documents and proposed listing and status changes for 12 species.
Supporting FPAC members’ migratory bird conservation initiatives
FPAC members implement bird conservation practices such as protecting riparian habitat, creating and restoring bird habitat, retaining stick nests and snag trees, and advancing bird-friendly operational training and awareness through forest certification and forest management planning.

Many of our members have invested considerable time and resources into bird conservation efforts to better understand regional factors influencing population trends, including climate change impacts. Our members are also involved in a broader migratory risk assessment project to inform standard operating procedures in forestry to avoid and mitigate impacts on migratory birds.

Modernizing migratory bird regulations
After Environment and Climate Change Canada announced proposed amendments to migratory bird regulations, FPAC hosted webinars and conference calls with government officials and FPAC members to better understand the rationale behind the proposed changes. FPAC and its members also worked with other industry associations and the National Council for Air and Stream Improvement (NCASI) to provide information on conservation efforts for migratory birds and to make recommendations to support the modernization of regulations.
As a member of the North American Bird Conservation Initiative, FPAC helped develop and review the *State of Canada’s Birds, 2019* report. FPAC is working actively with Environment and Climate Change Canada to address the lack of regulatory clarity in the *Migratory Birds Convention Act*. 
Forest fire symposium advances important national dialogue

In late August, FPAC and the Canadian Forest Service (CFS) hosted a forest fire symposium at the CFS Northern Forestry Centre in Edmonton. The event was attended by 40 experts from government, academia, the forest industry, municipalities, and Indigenous communities.

This event was part of a broader effort by FPAC to spur a national dialogue about the need for forest management to evolve and innovate to address the impacts of climate change and wildland fires, support species at risk, and ensure resilient forests for future generations. Some of the items on the agenda included forest community safety, fire risk mitigation, fire management, Indigenous prescribed fires, and social and policy dimensions of fire management.

Participants also covered other aspects of wildland fire management, from developing prevention strategies to protect people, property, and forests, to using fire to meet forestry, wildlife, and land-use objectives, and to supporting the communities and people engaged in firefighting.
Ensuring healthy forests for the future will bring environmental and economic benefits to Canadians. FPAC is advancing an agenda to support a collaborative approach to mitigating fire risks and promoting forest health.
Low carbon fuel standard
Environment and Climate Change Canada (ECCC) has recognized that the Clean Fuel Standard will add additional costs to emission-intensive and trade-exposed sectors. FPAC has advocated for some solutions to alleviate cost pressures. For the forest sector, ECCC has confirmed that end-use fuel switching (changing or retrofitting combustion devices to be powered by another fuel) at FPAC member facilities is eligible for the credits. While this will help facilities that can invest in switching to lower-carbon fuels, FPAC will continue to seek solutions for facilities that cannot economically switch fuel sources.

Clean growth and climate change in Canada: forestry, agriculture, and waste
The House of Commons Standing Committee on Environment and Sustainable Development released a report in April on clean growth and climate change that made key recommendations based on FPAC’s earlier submission to the committee. These included the following recommendations for action by the federal government:

1. Explore incentives to promote the use of bioproducts and biomaterials, similar to those that are in place for bioenergy.

2. Work with public procurement and all government departments and agencies to identify fuel switching and other opportunities to decrease greenhouse gas emissions from federal buildings and vehicle fleets.

3. Collaborate with provinces, territories, interested governments, and industry to develop and implement a regeneration strategy or program for forests affected by natural disturbances, as is already required for harvested areas.

4. Join with provinces, territories, interested governments, and academic partners to further research ecological landscape design to appropriately manage forest fires.
FPAC worked to ensure that Canada’s carbon pricing system considers the use of biomass as the main energy source to produce electricity for pulp and paper production. We were pleased to see the federal report on clean growth and climate change reflecting FPAC’s priorities.
Forest Management Wetland Stewardship Initiative renewed for another three years
The forest sector has advanced its commitment and leadership in sustainable forestry and best management practices across Canada through the Forest Management Wetland Stewardship Initiative. This collaborative initiative between Ducks Unlimited Canada and the forest sector is an example of how, through partnerships, landscape-scale forest management planning can enhance and conserve wetlands and biodiversity.

In September, members of the Forest Management Wetland Stewardship Initiative, which includes FPAC, announced that, based on the success of the last three years, the partnership will continue for a second three-year term.

Ducks Unlimited Canada, an FPAC partner, has spearheaded multiple wetland conservation initiatives and views the forest sector as a critical and leading industry to ensure wetlands remain a healthy component of Canada’s working boreal forest today and in the future. The initiative is an innovative approach to advancing shared wetland and waterfowl stewardship goals by working together and leveraging resources.

Under the initiative, partners identify projects of potential interest and then select, by consensus, projects to focus on. The end goal of each project is to develop tools that people can use when working in and around wetlands.
8 partners are advancing wetland stewardship in the boreal forest through sustainable forestry. Wetland stewardship and best management plan guidebooks were created.
FPAC provides leadership on modernizing pulp and paper effluent regulations

Environment and Climate Change Canada launched the second phase of the Pulp and Paper Effluent Regulations (PPER) modernization in May. This proposal could have a significant impact on our sector.

The current proposal suggests drastic new limits and several new parameters without clear environmental benefits, which resulted in FPAC spearheading the creation of the National Pulp and Paper Coalition. The coalition of members and non-members now represents 67 facilities out of 75 across the country affected by the proposed changes. The coalition has been working to review and evaluate PPER modernization efforts and provide recommendations and advice to government.

The forest products industry remains committed to working with governments to develop an effective long-term regulatory environment for pulp and paper effluent that achieves health and environmental goals without impeding investment, job growth, and innovation in Canada.
67 facilities united to address the modernization of pulp and paper effluent regulations. FPAC spearheaded the creation of the National Pulp and Paper Coalition.
Budget 2019 supports Canada’s forest products industry
FPAC advocacy helped secure more than $250 million in funding to bolster Canada’s forest products industry in Budget 2019.

Budget 2019 funding highlights
/ $91.8 million over three years for the Forest Innovation Program, to support pre-commercial research and development, positioning the Canadian forest sector at the forefront of the emerging bioeconomy
/ $82.9 million over three years for the Investments in Forest Industry Transformation (IFIT) program, to support the industrial commercialization and adoption of innovative technologies and processes, contributing to clean economic growth and jobs
/ $64 million over three years through the Expanding Market Opportunities (EMO) program, to increase and diversify market opportunities for Canadian forest products in offshore markets and to expand wood use in non-residential and mid-rise construction, including within Canada
/ $12.6 million over three years for the Indigenous Forestry Initiative, to support forest-based economic development for Indigenous communities across Canada

CRA tax credits
FPAC held a roundtable discussion in February in Vancouver to address challenges relating to the Canada Revenue Agency’s interpretations of the requirements and administration of the Scientific Research and Experimental Development tax credit program.

C.D. Howe report explores the future of Canada’s forest products sector
The C.D. Howe Institute produced Branching Out: How Canada’s Forest Products Sector Is Reshaping Its Future. The study explores current industry trends and advances that Canada’s forest products sector has made in the face of growing business challenges.

ECONOMIC ANALYSIS
Over $250 million in federal funding will bolster Canada’s forest products industry.

“Canada’s forest sector shows potential as a leader in innovation, environmental sustainability and international trade.”
BioDesign launched to support Canada’s bioeconomy
BioDesign was established through the federal government’s Innovation Superclusters Initiative and is led by a consortium including FPAC, FPInnovations, BIOTECanada, and Bioindustrial Innovation Canada. BioDesign’s mission is to support highly innovative Canadian firms that are developing new biomass-to-bioproducts technologies as they seek to commercialize new bio-based products by transforming Canada’s sustainable biomass resource.

Bioindustrial innovation — Canada’s bioenergy strategy
Bioindustrial Innovation Canada released Canada’s first national bioenergy strategy on May 14, reflecting the views of more than 400 industry representatives from across the country, including the forest sector. The strategy recommends action in four key priority areas:

/ Developing agile regulations and government policies
/ Establishing biomass supply and stewardship
/ Building strong companies and value chains
/ Creating and fostering strong sustainable innovation ecosystems

With this strategy, industry has addressed the ways the forest sector’s competitive advantages can make Canada a world leader in access to biomass, sustainable forestry and agriculture, sustainable resource management, and supporting a skilled workforce.

Bioindustrial Innovation Canada, BIOTECanada, FPAC, and FPInnovations, the organizations that undertook these consultations, are working within our networks to implement the strategy’s recommendations.
The forest products industry has invested more than $750 million in the last five years to produce new and innovative bioproducts. FPAC set the stage to advance bioeconomy potential; Canadian Council of Forest Ministers agreed to implement the Forest Bioeconomy Framework.
FPAC supported Bill C-354 to advance the use of wood in federal government procurement

Richard Cannings, MP for South Okanagan-West Kootenay, tabled Bill C-354 in 2018, a private member’s bill to require the federal government to consider the use of wood in federal infrastructure projects, taking into account the associated costs and reductions in greenhouse gas emissions by using wood products. Cannings is a renowned biologist and award-winning author who has written 12 books on the natural history of British Columbia.

The bill was passed by the House of Commons in late 2018, and FPAC then worked with Cannings and senators in an effort to ensure the bill made it through the Senate. Unfortunately, the bill died on the Order Paper when Parliament was dissolved for the election. We expect the bill to be reintroduced in the current parliamentary session. FPAC will continue to work with MPs and senators to expand support for building greener with wood.
Since 2014, 6 tall wood buildings have been completed and 34 are being planned or are under construction in Canada. The federal government announced support for tall wood buildings as part of Budget 2019.
Addressing transportation issues and the impact on FPAC members

FPAC continued to work diligently to address transportation infrastructure issues and their impacts for our members. In April, the Canadian Transportation Agency (CTA) found that Canadian National Railway had violated its customer service obligations. The ruling requires CN to issue annual rail service reports, which will result in improved information sharing and greater transparency so we can better pinpoint infrastructure and service problems. FPAC will continue to work closely with government, CN and all our supply chain partners to help secure a more competitive, efficient, and effective transportation system.

Traffic restrictions and embargoes identified

The CTA found that certain unilateral traffic restrictions (embargoes) CN imposed on pulp traffic destined to the Vancouver area violated CN’s statutory service obligations. Based on these findings, the CTA ordered CN to develop and file a detailed plan with the CTA, beginning in August 2019, for each of the next three years.

The CTA has also placed restrictions on the circumstances in which CN may resort to embargoes. Throughout 2019, FPAC continued to build on the momentum of the results from the CTA investigation to keep moving towards a more competitive and effective transportation system for FPAC members. FPAC will continue to coordinate between affected FPAC members and the terminals as CN’s new terminal authorization initiative rolls out.
The forest products industry generated $73.6 billion in economic activity in 2018. An efficient and effective transportation system is critical so we can meet the demands of customers in Canada and around the world.
**HUMAN RESOURCES**

Positioning Canada’s forest sector as an employer of choice

**The Greenest Workforce — building a talent pipeline**

On November 4, FPAC launched a national campaign to raise awareness of job opportunities in Canada’s forest sector to help fill an array of good-paying jobs in engineering, skilled trades, mill and woodlands operations, and administration.

The Greenest Workforce initiative builds on earlier joint efforts between the forest industry and governments. It helps match Canadians looking for work with exciting opportunities in forest communities. The online portal provides a robust job matching tool for both employers looking for talent and employees looking for jobs. The portal also features updated labour market information to help address skills shortages in the sector, with support from the Government of Canada’s Sectoral Initiatives Program.

In November, Ann Evans, Chief Financial and Operating Officer at Canadian Kraft Paper and member of the FPAC Board of Directors wrote an op-ed entitled “The Search for Canada’s Greenest Workforce.” The op-ed was published by 13 media outlets ranging from daily newspapers to trade journals.
Diversity and Inclusion

Embracing diversity and inclusion is key to building our talent pipeline for the future.

#LIFESEFFECTIVEHERE
GOVERNMENT POLICY AND PARTNERSHIPS

Election 2019
FPAC used the federal election as an opportunity to get our brand and messages out to targeted candidates. We established a number of new relationships and were able to ensure that key candidates had our speaking points on key issues.

Canadian Council of Forest Ministers
Members of FPAC’s executive team joined Canada’s forest ministers in Saskatchewan in August to discuss the future of forestry in Canada. Innovation across the forest sector remains at the core of the Canadian Council of Forest Ministers (CCFM) discussions.

Canada’s forest ministers agreed on a number of important initiatives:

/ To further collaborate to promote the environmental reputation of the forest sector and further position Canada as a world leader in sustainable forest management and environmental stewardship

/ To advance a whole-of-government approach to wildland fire management

/ To implement the Council’s Forest Bioeconomy Framework for Canada, with a report expected at their next meeting

Ministers also discussed softwood lumber, reaffirming the importance of a coordinated approach to support and defend Canada’s forest sector.
FPAC closely monitored key election races in 147 ridings. The new Parliament includes 98 new MPs, half of which represent constituencies key to FPAC members. FPAC’s forestry-specific microsite targeted hundreds of key candidates across Canada.
Youth engagement
The Outland Youth Employment Program (OYEP) is a local, community-driven initiative that works towards equity and opportunity for Indigenous youth through land-based education, training camps, and work opportunities. Developed in 2000 in collaboration with the forest industry as a forestry training initiative, OYEP has grown into a nationwide network with over 500 graduates from 103 communities across Canada.

In 2019, the number of camps grew from four to six. Camps are now found in B.C., Alberta, Manitoba, and Ontario. In 2019, 36% of OYEP’s funding came from the forest sector, including partnerships with FPAC, the Sustainable Forestry Initiative (SFI), the Greenest Workforce, Project Learning Tree Canada and eight FPAC members.

Indigenous cultural awareness training
The Truth and Reconciliation Commission of Canada is a powerful reminder that true reconciliation and a healthy relationship between Canada and Indigenous peoples must begin with understanding. Following the release of the Truth and Reconciliation Commission’s 94 Calls to Action in 2015, FPAC developed face-to-face and online versions of Indigenous cultural awareness training materials. The 2019 FPAC Indigenous Engagement Survey revealed that 82% of FPAC member companies provided Indigenous cultural awareness training, up from 67% in 2017.

FPAC Indigenous Engagement Best Practices Compendium
FPAC and its members recognize the importance of building, maintaining, and enhancing positive working relationships with Indigenous communities. To support FPAC members towards this objective, FPAC is developing tools and guidance. Leadership from FPAC’s Indigenous Committee guided the completion of the first version of the FPAC Indigenous Engagement Best Practices Compendium.
82% of FPAC member companies provided Indigenous cultural awareness training to their teams. FPAC has developed a suite of tools and resources to help engage and collaborate with Indigenous communities.
PARTNERING IN CANADA AND AROUND THE WORLD

Federation of Canadian Municipalities
FPAC’s partnership agreement with the Federation of Canadian Municipalities (FCM) allows FPAC members to be more actively involved with mayors, councillors, and municipal officials in communities across the country. FCM, the national voice of Canada’s municipalities, works very closely with federal and provincial policymakers.

FPAC hosted events for municipal leaders
For the second year in a row, FPAC participated in FCM’s Annual Conference and Trade Show. The event was attended by more than 3,000 delegates in Quebec City, May 30 to June 2. In addition to opening the rural plenary session, FPAC hosted a workshop about Indigenous municipal partnerships and a panel on forestry solutions for urban and rural communities.

FCM networking reception
FPAC hosted a networking reception for FCM’s Board of Directors on March 13 in Penticton, B.C. Special guests included local MPs Richard Cannings and Dan Albas and area MLAs Dan Ashton and Ben Stewart. This event was a great opportunity to promote the benefits of forestry and forest products with municipal leaders from across the country.
Over 1,900 Canadian municipalities look to FCM as their collective voice on public policy issues.
Promoting Green Dream scholarships
FPAC announced winners of the 2019 Green Dream Internship Program in June. The program serves as a development opportunity for young people interested in Canada’s forest sector. It also offers FPAC members across Canada the chance to provide students working in the industry with an opportunity to blog about their experiences and encourage other youth to consider careers in forestry. The Green Dream blogs were posted biweekly on the Greenest Workforce website — an online resource that highlights careers in Canada’s forest products industry and features a job-matching tool.

The 2019 Green Dream Internship Program gave 10 students the opportunity to share their forestry experiences with Canadians across the country through social media. Students received a GoPro camera or iPad mini at the beginning of the summer and a $1,000 scholarship after completing the program.

Green Dream interns
Gabriel Gauthier, Resolute Forest Products, Québec
Gabriel Higney, West Fraser, Alberta
Trenton Horsley, Conifex Timber, British Columbia
Calvin Jensen, Alberta Pacific Forest Industries, Alberta
Joshua Kranabetter, Tolko Industries, British Columbia
Billi Bob Levasseur, Resolute Forest Products, Québec
Arianna Loogman, Mercer International, Alberta
Kara (Leeaza) Perehudoff, Canfor, British Columbia
Bailey Robinson, Millar Western, Alberta
Dan Tran, Weyerhaeuser, Alberta

“As I become more immersed in this industry, I am grateful to be learning more about innovative technologies that are being utilized to inform decisions made about our forests.”
— Kara (Leeaza) Perehudoff, Green Dream intern, Canfor, British Columbia
More youth are engaged in forestry careers and we see a real opportunity to tap into additional talent pools of Canadian women, Indigenous peoples, and new Canadians to grow our workforce.
Canada’s forest sector celebrates its best and brightest

On May 9, FPAC hosted its annual Awards of Excellence luncheon in Vancouver where it recognized individual and group contributions that are making a difference and taking the industry into the future.

Winners were selected across several categories including forest community champions, industry partners, Indigenous leadership, women in forestry, rising stars, innovation, and lifetime achievement.

Forest Community Champion Awards
Hon. Jim Carr, MP, Winnipeg South Centre and Former Minister of Natural Resources and International Trade Diversification
Hon. Ed Fast, MP, Abbotsford and former Minister of International Trade
Lyn Hall, Mayor, Prince George, B.C.
Pascal Cloutier, Mayor, Dolbeau-Mistassini, Que.

FPAC Partnership Awards
Kirsten Vice, National Council for Air and Stream Improvement
Forestry Futures Alliance (Inside Education, CAREERS: The Next Generation, and Work Wild)

Indigenous Business Leadership Award
Selkin Logging Limited, Fraser Lake, British Columbia

Skills Award for Indigenous Youth
Zachary Julian, Mi’kmaq First Nation, Nova Scotia
Lance Black, Anicinape of Abitibi, Ontario

FPAC Innovation Award
Brian Merwin and the Corporate Development Team, Celgar, Mercer International

FPAC Lifetime Achievement Awards
Jim Witiw, Mercer International
François Dumoulin, Resolute Forest Products

FPAC Outstanding Member Awards
Donna Kopecky, LP Building Solutions
Sandy Ferguson, Conifex Timber Inc.

FPAC Women in Forestry Award of Excellence
Jennifer Tallman, EACOM Timber Corp.

FPAC Rising Star Award
Marie-Philippe Drouin, Resolute Forest Products
FPAC President and CEO Derek Nighbor (third from left) salutes FPAC 2019 annual Award of Excellence Winners.
FPAC IN THE MEDIA

FPAC President and CEO Derek Nighbor penned several op-eds throughout the year advocating for and raising awareness about the forest industry, our issues, and our people. These op-eds were featured in major publications across the country including the Globe and Mail, the Edmonton Journal, the Vancouver Province, the Regina Leader Post, and the Saskatoon Star Phoenix.

Shaping the conversation for Canada’s forest products industry locally, nationally, and internationally
FPAC continues to be the national voice for Canada’s wood, pulp, and paper producers when it comes to federal environmental and economic policies. This past year saw a total of 591 media hits, generating a potential audience reach of 121,599,715. Topics included:

/ forest management
/ rail transportation
/ climate change and carbon reduction
/ building regulations
/ wood bioenergy and wood bioproducts
/ industry awards and sector champions
/ responding to attacks and misinformation
Total earned media reached 121 million views. FPAC is focused on responsiveness, and modernizing how we communicate.
Key operational excellence success measures
We continue to improve our systems in order to better measure our impact while aligning organizational plans and priorities with our members. We are able to execute our strategy through the talent we attract — our people are central to our success.

Some of FPAC’s key Operational Excellence accomplishments in 2019 included:

/ Remain relevant and important to its members by reinforcing FPAC’s Value Proposition. In 2019, FPAC initiated a 10-year review of member and industry needs that will drive the organization’s goals, opportunities and the 2021 strategic plan.

/ Focusing our team on core business objectives and working with business partners to contain costs. Driving value for member investment continues to be our objective.

/ Implementing a new performance management system to better identify clear and transparent performance expectations, and ensuring that employee growth opportunities are better aligned with organizational goals and the FPAC vision.

A strong FPAC team
Building a strong and supportive team environment is a priority for FPAC. We want to ensure we are operating as a cohesive group and our people are motivated by a strong set of values and expected behaviours. To demonstrate our commitment to our team and continuous improvement, in 2019 an internal staff survey was conducted by an outside consultant and reviewed with employees, the Audit Committee, and the Board.
Responsibility

FPAC recognizes its responsibility to be good stewards of our members’ dollars by following best practices in governance, workflow, and asset management. Our people are our greatest strength.
Data-sharing agreements reduce duplication and save our members time and money, and benchmarking reports provide insights into facility performance.

FPAC continued its data-sharing agreement with Statistics Canada for the Industrial Consumption of Energy (ICE) survey for the pulp and paper sector and the wood products sector. We are the first industry association to have signed such a data-sharing agreement. FPAC has met all of the agreement requirements including an impressive 80% response rate. FPAC also produces benchmark reports for all surveys that are distributed to survey recipients.

FPAC also completed the first year of its data-sharing agreement with Statistics Canada for the Job Wage and Vacancy survey. The quarterly survey had a 70% response rate.
Data sharing for the Industrial Consumption of Energy survey achieved a response rate of over 80% from FPAC members. Benchmarking allowed FPAC to conduct important analysis that supported advocacy work and policy development.
MEMBER SNAPSHOTs

Our members are making a difference in their communities every day. We are proud of the work they do and their commitment to the environment, the economy, and forestry communities and workers. Here are a few 2019 highlights from our members.

**Alberta-Pacific Forest Industries**

Alberta-Pacific Forest Industries collaborated with its largest embedded quota holder, Northland Forest Products Ltd., to help it achieve Forest Stewardship Council certification. With Northland’s new certification, Alberta-Pacific can be assured that responsible forestry is being practised within its Forest Management Agreement Area.

**Canfor**

Canfor’s nursery, J.D. Little Forest Centre, is on track to grow 9 million hybrid spruce trees in 2019 to use in its reforestation programs across British Columbia.

**EACOM**

EACOM provided $86,000 worth of lumber to support Habitat for Humanity builds in Ontario and Quebec, announced a new partnership with Northern College, and celebrated 100 years of operations in Timmins and 70 years of operations in Nairn Centre.

**International Paper**

International Paper employees and the IP Foundation generously provided $150,000 to support more than 20 Alberta organizations. These funds were used to address education, hunger, health and wellness, and disaster relief in the communities where IP employees live and work.

**LP**

LP is a proven leader in high-performance building solutions, manufacturing uniquely engineered, innovative building products that meet the demands and needs of the building industry. Its extensive product portfolio grew in 2019 with the launch of three new products, including LP WeatherLogic, LP SmartSide Smooth Trim & Siding, and LP Elements fencing.
Mercer has increased biomass utilization through innovative harvesting and forest management practices. This has enabled it to improve full-log utilization and increase fibre supply to its B.C. and Alberta pulp mills. As well, Mercer’s collaborative natural resource development practices help expand Indigenous partnerships and enhance caribou recovery plans.

Millar Western marked a century of progress, celebrating its 100th anniversary by gathering more than 1,000 employees, family members, industry partners, and community leaders for a day of celebration and appreciation.

Resolute invested over $90 million in its Canadian operations. Innovation projects included the commissioning of a TMP biorefinery plant in Thunder Bay, Ontario, and an organic expansion of pulp capacity at its Saint-Félicien mill in Québec. Resolute’s overall sustainability leadership, including its 81% reduction of GHG emissions compared with year-2000 levels, continues to garner North American and global recognition.

Tolko became the first forest company operating in multiple provinces to attain Bronze-level Progressive Aboriginal Relations certification through the Canadian Council for Aboriginal Business. Tolko was recognized earlier this year by the Canadian Centre for Diversity and Inclusion as the “2019 Employer Initiative of the Year” award winner for its Leadership Impact for Women program.

West Fraser was noted for having one of Canada’s most admired corporate cultures and was recognized as a Top 100 employer and a top employer of young people.

Weyerhaeuser and partners in the Forest Management Wetland Stewardship Initiative, including Ducks Unlimited Canada, extended their partnership to 2022. The partnership shares knowledge and resources to advance sustainable forest management and wetland stewardship in the working forests of Canada’s boreal region.
Board of Directors

Brad Thorlakson, Chair of the Board, President and CEO, Tolko Industries Ltd.

Don Kayne, President and CEO, Canfor Corporation

Giovanni Iadeluca, President and CEO, Fortress Global Enterprises Inc.

J. Craig Armstrong, President and CEO, Millar Western Forest Products Ltd.

Sam Terao, President and CEO, Alberta-Pacific Forest Industries Inc.

Mark Feldinger, Senior Vice President, Forestry/Environment and Energy, Canfor Pulp Ltd.

Jason Handel, Director, GCF Sales and Marketing, International Paper

Yves Laflamme, President and CEO, Resolute Forest Products

Michael (Mike) O’Blenis, CEO, AV Group NB Inc.

Ken Shields, CEO and President, Conifex Timber Inc.

Brad Southern, CEO, LP Building Solutions

Ray Ferris, President and CEO, West Fraser Timber Co. Ltd.

Ann Evans, Chief Financial and Operating Officer, Canadian Kraft Paper

Kevin Edgson, President and CEO, EACOM Timber Corporation

David M. Gandossi, President and CEO, Mercer International Inc.

Fred Dzida, President, Weyerhaeuser Company Limited

Board Delegates

Cal Dakin, Woodlands Manager, Alberta-Pacific Forest Industries Inc.

Kevin Larlee, Vice President Fibre Supply and Government Relations, AV Group NB Inc.

Hans Thur, Senior Vice President Sales and Marketing, Conifex Timber Inc.

Christine Leduc, Director, Public Affairs, EACOM Timber Corporation

Mike Blosser, Senior Vice President, LP Building Solutions

Lynn Wilson, Vice President, LP Building Solutions

Joerg Goetsch, General Manager of Corporate Affairs, Mercer International Inc.

Seth Kursman, Vice President Corporate Communications, Sustainability and Government Affairs, Resolute Forest Products

Bob Fleet, Vice President Forestry and Environment, Tolko Industries Ltd.

James Gorman, Vice President Corporate and Government Relations, West Fraser Timber Co. Ltd.
INDIGENOUS COMMITTEE

Mandate
To enhance FPAC members’ ability to connect with Indigenous peoples to understand their interests and aspirations and how they can intersect with those of the forest industry. To strengthen the relationship between the forest industry and Indigenous peoples. To expand the participation of Indigenous peoples in the forest sector.

Sandy Ferguson
Conifex Timber Inc.
Eric Larouche
EACOM Timber Corporation
Christine Leduc
EACOM Timber Corporation
Johanne Latour
Louisiana-Pacific Corporation
Donna Kopecky
Louisiana-Pacific Corporation
Stefan Szabo
Mercer International
Charlene Strelaef
Mercer International
Amber Armstrong
Mercer International - Peace River
Jenna Strachan
Mercer International - Peace River
David Wall
Millar Western Forest Products Ltd.
Andrew Forward
Nisokapawino Forestry Management Corporation (Canadian Kraft Paper)
Georjann Morriseau
Resolute Forest Products
Pierre Cormier
Resolute Forest Products
Mike Donovan
Resolute Forest Products
Andrew de Vries
Tolko Industries Ltd.
Scot Durward
Tolko Industries Ltd.
Bob Fleet
Tolko Industries Ltd.
Gordon Sanders
West Fraser Timber Co. Ltd.
Richard Briand
West Fraser Timber Co. Ltd.
Wendy Crosina
Weyerhaeuser Company Limited

ENVIRONMENT COMMITTEE

Mandate
To engage on the myriad of federal environmental regulatory initiatives and related manufacturing issues in order to advance and promote Canadian industry competitiveness and sustainability performance.

Melissa Guglich
Alberta-Pacific Forest Industries Inc.
Steve Sulz
Alberta-Pacific Forest Industries Inc.
Donna Kanarek
Alberta-Pacific Forest Industries Inc.
Tina McCormack
AV Cell Inc.
Hercules Georgiadi
AV Group NB Inc.
Manjunath T
AV Nackawic Inc.
Jayne Sheppard
Canadian Kraft Paper
Darren Guliov
Canfor Corporation
Lindsay Sahaydak
Canfor Corporation
Matthew Warkentin
Canfor Corporation
Bill Adams
Canfor Pulp Limited
Irene Dahl
Canfor Pulp Limited
Todd Johnson
Canfor Pulp Limited

Sotirios Korogonas
Canfor Pulp Limited
Adam Lancaster
Canfor Pulp Limited
James Spankie
Canfor Pulp Limited
Mike Peterson
Conifex Timber Inc.
Don Drouin
EACOM Timber Corporation
Stephanie Parzei
EACOM Timber Corporation
Julie Gagnon
Fortress Specialty Cellulose Inc.
Daniel Charron
Fortress Specialty Cellulose Inc.
Michelle LaTrace
International Paper Company
Grant Bourree
International Paper Company
Nicole Jackson
International Paper Company
Shelly Pruden
International Paper Company
Kevin Warkentin
Louisiana-Pacific Corporation
Donna Kopecky
Louisiana-Pacific Corporation
Tom Tarpey
Mercer International
Brian Merwin
Mercer International
Jeff Shipton
Millar Western Forest Products Ltd.
Pascale Lagacé
Resolute Forest Products
Corina Popovici
Resolute Forest Products
Catherine Primeau
Resolute Forest Products
Laura Orabi
Tolko Industries Ltd.
Bob Fleet
Tolko Industries Ltd.
Shannon Sexsmith
Tolko Industries Ltd.
Mike Towers
West Fraser Mills Ltd.
Heather Friesen
West Fraser Mills Ltd.
Julie Dinsdale
West Fraser Mills Ltd.
Vince Martell
West Fraser Mills Ltd.
Keith Carter
West Fraser Timber Co. Ltd.
Eric Beaubien
West Fraser Timber Co. Ltd.
Jennifer Kniel
West Fraser Timber Co. Ltd.
Marian Minar
West Fraser Timber Co. Ltd.
Allison Moeller
West Fraser Timber Co. Ltd.
Cheryl Atkins
West Fraser Timber Co. Ltd.
Shannon Fehr
West Fraser Timber Co. Ltd.
Margot Gagne
West Fraser Timber Co. Ltd.
Pat Hagerty
West Fraser Timber Co. Ltd.
Cindy Macdonald
West Fraser Timber Co. Ltd.
Jeff Mycock
West Fraser Timber Co. Ltd.
Michael Martins
West Fraser Timber Co. Ltd.
Janice Schutz
West Fraser Timber Co. Ltd.
Mitchell Leu
Weyerhaeuser Company Limited
Vanessa Terwoort
Zellstoff Celgar Limited Partnership

FORESTRY COMMITTEE

Mandate
To manage federal and international environmental challenges relevant to forest operations in Canada, in order to advance and promote industry competitiveness and sustainability performance. Species at risk and migratory birds regulatory compliance, along with emerging policies surrounding protected areas and climate change are prominent issues for this committee. The committee
generally meets three times a year in conjunction with other FPAC committees or NCASI forestry meetings.

Keith Windeler  Alberta-Pacific Forest Industries Inc.
Margaret Donnelly  Alberta-Pacific Forest Industries Inc.
Elston Dzu  Alberta-Pacific Forest Industries Inc.
Brent Rabik  Alberta-Pacific Forest Industries Inc.
Tom Habib  Alberta-Pacific Forest Industries Inc.
Kevin Larlee  AV Group NB Inc.
Michael O’Blenis  AV Group NB Inc.
Conway Elkins  AV Group NB Inc.
Andrew Forward  Canadian Kraft Paper
Mark Feldinger  Canfor Corporation
Kari Stuart-Smith  Canfor Corporation
Kalyn Uhrich  Canfor Corporation
Bill Adams  Canfor Corporation
Cheryl Hodder  Canifex Timber Inc.
Tanya Kruisselbrink  Canifex Timber Inc.
Christine Leduc  EACOM Timber Corporation
Don Drouin  EACOM Timber Corporation
Frederic Moreau  EACOM Timber Corporation
Jennifer Tallman  EACOM Timber Corporation
Stephanie Parzei  EACOM Timber Corporation
Audrey-Ann Richard-Tremblay  EACOM Timber Corporation
Wade Cable  Louisiana-Pacific Corporation
Donna Kopecky  Louisiana-Pacific Corporation
Gordon Whitmore  Mercer International
Stefan Szabo  Mercer International
Lee Rueb  Mercer International
Robb Stavne  Millar Western Forest Products Ltd.
Bob Mason  Millar Western Forest Products Ltd.
David Wall  Millar Western Forest Products Ltd.
Mike Maxfield  Resolute Forest Products
Marc Bedard  Resolute Forest Products
Catherine Primeau  Resolute Forest Products
Thomas Ratz  Resolute Forest Products
Bob Fleet  Tolko Industries Ltd.
Mark Tamas  Tolko Industries Ltd.
Larry Gardner  West Fraser Timber Co. Ltd.
Laura Trout  West Fraser Timber Co. Ltd.
Julie Dinsdale  West Fraser Timber Co. Ltd.
Richard Briand  West Fraser Timber Co. Ltd.
Cindy Macdonald  West Fraser Timber Co. Ltd.
Jeff Mycock  West Fraser Timber Co. Ltd.
Gordon Sanders  West Fraser Timber Co. Ltd.
Stephen Vinnedge  West Fraser Timber Co. Ltd.
Wendy Crosina  Weyerhaeuser Company Limited
Fred Dzida  Weyerhaeuser Company Limited

**HUMAN RESOURCES COMMITTEE**

**Mandate**

To promote leadership on nationwide people issues in the industry. To provide the best possible advice to the FPAC Board on HR issues. To inform members of relevant matters in human resources and to be an authoritative source of information. To prepare and present the forest products industry’s position on various related matters to governments, regulatory agencies, and the courts.

**PUBLIC AFFAIRS COMMITTEE**

**Mandate**

To advance the interests and public image of the forest products industry by supporting FPAC’s government relations and communications activities, including those relating to...
FPAC’s board and committees. To engage member companies on industry and market trends, government issues, and communication tactics, and build a more unified voice to achieve industry objectives.

Brent Rabik  
Paige Lawson  
Kevin Larlee  
Michael O’Brien  
Gillian Redmond  
Michelle Ward  
Valerie Wong-hen  
Jacquie LaRocque  
Sandy Ferguson  
Eric Larouche  
Paige Lawson  
Kevin Larlee  
Michael O’Brien  
Gillian Redmond  
Michelle Ward  
Valerie Wong-hen  
Jacquie LaRocque  
Sandy Ferguson  
Eric Larouche  

TAXATION COMMITTEE

Mandate
To proactively investigate and advance tax policy reform to enhance the competitiveness and economic contribution of the Canadian forest products sector.

Carlos Guichon  
Krishna Khaitan  
Harry Jussinoja  
Tasmin Patience  
Adam Infanti  
Graham Pepper  
Patrick Belisle  
Wade Doris  
Pat McLafferty  
Libby Berman  
Suzanne Willson  
Peter Kilhberg  
Richard Short  
Norm Chow  
Lyle Battenfolder  
Dan Toy  
Dathan McLean  
Brian Yatsula  
Stephen Viszlai  
M. Rob Therrien  
Bianca Chan  
Lisa Michie  

TRADE COMMITTEE

Mandate
To promote the benefits of international trade for members and to advocate for global free trade in all forest products. To inform members of relevant matters in international trade and to be an authoritative source of information. To prepare and present the forest products industry’s position on various matters to governments, regulatory agencies, and the courts.

Ronald Redmann  
Brent Rabik  
Krishna Khaitan  
Michael O’Brien  
Bill Calverley  
Corinne Stavness  
Arthur Tsai  
Peter Hart  
Sandy Ferguson  
Ken Shields  
Hans Thur  
Patrick Belisle  
Stephane Boileau  
Kevin Edgson  
Mary Mann  
Zlatka Todorova  
Donna Kopecky  
Steve Fahey  
David M. Gandossi  
Ryan Miller  
J. Craig Armstrong  
Janet Hehr  
Steve Lord  
Greg Simpson  
Matt Clayton  
Robin Brigden
Carlos De Cordoba  
Seth Kursman  
John Lafave  
John P. McDonald  
Karen Roach  
Richard Tremblay  
Pino Pucci  
Laurie Kravski  
Steve Harms  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Tolko Industries Ltd.  
West Fraser Timber Co. Ltd.  
Weyerhaeuser Company Limited  

To prepare and present the forest products industry’s position on various matters to governments, regulatory agencies, and the courts.

Helen Yang  
Ronald Redmann  
Ravi Ghaté  
Vishnu Sharma  
Ann Evans  
Alex Brown  
Lisa Kayne  
Mark Feldinger  
Bob Hayes  
Hugh Fung  
Angela Mercado  
Rosanna Lam  
Michael Symons  
Daniela Perez  
Bernie Szewczyk  
Stéphane Boileau  
Saulo Peranton  
Giovanni Iadeluca  
Rick Bishop  
Julie Alsup  
Lowell Blackham  
David Kluesner  
Felicia Lewis  
David Peppel  
Sharon D. Wiley  
Linda Bramblett  
International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
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International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
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International Paper  
International Paper  
International Paper  
International Paper  
International Paper  

To promote the efficient transportation and distribution of the forest products industry’s inbound and outbound products. To inform members of relevant matters in transportation and distribution and to be an authoritative source of information.

Helen Yang  
Ronald Redmann  
Ravi Ghaté  
Vishnu Sharma  
Ann Evans  
Alex Brown  
Lisa Kayne  
Mark Feldinger  
Bob Hayes  
Hugh Fung  
Angela Mercado  
Rosanna Lam  
Michael Symons  
Daniela Perez  
Bernie Szewczyk  
Stéphane Boileau  
Saulo Peranton  
Giovanni Iadeluca  
Rick Bishop  
Julie Alsup  
Lowell Blackham  
David Kluesner  
Felicia Lewis  
David Peppel  
Sharon D. Wiley  
Linda Bramblett  
International Paper  
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International Paper  

Brent Rabik  
Gordon Giles  
Kevin Larlee  
Michael O’Blenis  
Manjunath T  
Mark Feldinger  
Bill Adams  
Brett Robinson  
Sandy Ferguson  
Ken Shields  
Richard Cuddihy  
Patrick Belisle  
Mike Blosser  
Donna Kopecky  
Joerg Goetsch  
David M. Gandossi  
Brian Merwin  
Dale Holloway  
Seth Kursman  
Alain Bourdages  
Pascale Lagacé  
Mike Harkies  
Stephen Viszlai  
Marc Patenaude  
James Gorman  
Fred Dzida  
Alberta-Pacific Forest Industries Inc.  
Alberta-Pacific Forest Industries Inc.  
AV Group NB Inc.  
AV Group NB Inc.  
Canfor Corporation  
Canfor Corporation  
Canfor Corporation  
Canfor Corporation  
Canfor Corporation  
Canfor Pulp Limited  
Canfor Pulp Limited  
Canfor Pulp Limited  
Conifex Timber Inc.  
Conifex Timber Inc.  
Conifex Timber Inc.  
EACOM Timber Corporation  
EACOM Timber Corporation  
Fortress Specialty Cellulose Inc.  
International Paper  
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International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
International Paper  
Louisiana-Pacific Corporation  
Louisiana-Pacific Corporation  
McMillan LLP  
Metcalf International  
Metcalf International  
Millar Western Forest Products Ltd.  
Millar Western Forest Products Ltd.  
Millar Western Forest Products Ltd.  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Resolute Forest Products  
Tolko Industries Ltd.  
Tolko Industries Ltd.  
Tolko Industries Ltd.  
Tolko Industries Ltd.  
Tolko Industries Ltd.  
Tolko Marketing and Sales Ltd.  
West Fraser Sales Ltd  
West Fraser Timber Co. Ltd.  

TRANSMISSION COMMITTEE
Mandate
A strategic forum at which issues related to industry transformation can be discussed at a higher level and on an integrated basis. Issues include government funding opportunities, industrial policy, developments in foreign jurisdictions, and other strategic analyses of transformative opportunities.
Thank You to Our Industry Partners

The work that FPAC and members accomplish would not be possible without the help of our industry and association partners across the country. Our industry is at its best when we work together.

Alberta Forest Products Association (AFPA)
Canada Wood Products
Canadian Wood Council
BC Council of Forest Industries (COFI)
Conseil de L’industrie forestière du Québec (CIFQ)
Ontario Forest Industries Association (OFIA)
Forest NB
Forest Products Association of Nova Scotia
FPInnovations
National Council for Air and Stream Improvement
FPAC provides a voice for Canada's wood, pulp, and paper producers nationally and internationally in government, trade, and environmental affairs. The $73.6-billion-a-year forest products industry is one of Canada’s largest employers operating in more than 600 communities and providing 230,000 direct jobs across the country.